STUDENTS' SOCIETY OF MCGILL UNIVERSITY

FINANCIAL STATEMENTS

MAY 31, 2017

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INDEPENDENT AUDITOR'S REPORT

To the Board of Students' Society of McGill University

We have audited the accompanying financial statements of Students' Society of McGill University (SSMU), which comprise the statement of financial position as at May 31, 2017, and the statements of operations and changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

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Basis for Qualified Opinion

In common with many not-for-profit organizations, SSMU derives revenue from cash transactions the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our audit of these revenues was limited to the amounts recorded in the books of SSMU. Additionally, SSMU did not consolidate the accounts of SSMU Daycare Center Inc. / Centre de Garderie SSMU Inc., a not-for-profit organization, of which SSMU is deemed to have control over the operations and the deployment of its resources. Under Canadian accounting standards for not-for-profit organizations, SSMU should report the not-for-profit organization over which it has control by consolidating the controlled organization in its financial statements or by disclosing the total assets, total liabilities and net assets as at May 31, 2017 in addition to the revenues, expenses and cash flows for the year then ended. Therefore, we were not able to determine whether any adjustments might be necessary to revenues, excess of revenues over expenses and cash flows for the years ended May 31, 2017 and 2016, assets as at May 31, 2017 and 2016, and fund balances as at June 1 and May 31 for both the 2017 and 2016 years. Our audit opinion on the financial statements for the year ended May 31, 2017 was modified accordingly because of the possible effects of these limitations of scope.

Qualified Opinion

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of Students' Society of McGill University as at May 31, 2017, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

FL Fuller Landau LLP

Montreal, September 26, 2017



¹ CPA auditor, CA, public accountancy permit No. A118902

STUDENTS' SOCIETY OF MCGILL UNIVERSITY STATEMENT OF FINANCIAL POSITION AS AT MAY 31, 2017

	Operating Fund \$	Capital Expenditures Reserve Fund \$	Awards of Distinction Reserve Fund \$	Health and Dental Plan Reserve Fund \$	Student Life Fund \$	University Centre Building Fund \$	2017 Total \$	2016 Total \$
		AS	SETS					
Current								
Cash and cash equivalents (Note 3)	487,047	308,551	-	1,982		-	797,580	2,959,384
Accounts receivable (Note 4)	91,287		-	-			91,287	107,995
Interest receivable	4,027	3,145	1,695	14,218		-	23,085	35,096
Investments (Note 5)	1,184,100	3,619,476	528,891	2,495,954	x 🖘		7,828,421	4,062,852
Inventory	13,848		-	-	÷	-	13,848	19,756
Prepaid expenses	54,863	21.135	2	-		1.00	75,998	103,442
Due from other funds (Note 6)	298,238	1,068,774	-	5	895,304	46,508	2,308,824	1,396,086
	2,133,410	5,021,081	530,586	2,512,154	895,304	46,508	11,139,043	8,684,611
Capital assets (Note 7)		857,253					857,253	833,264
	2,133,410	5,878,334	530,586	2,512,154	895,304	46,508	11,996,296	9,517,875
	12.	LIAB	ILITIES					
Current								
Accounts payable and accrued liabilities (Note 8)	370,016	25,104		1,486,113			1,881,233	1,053,107
Bursaries payable	×	(w.)	224,540	-	-	1.00	224,540	224,540
Miscellaneous awards payable	6,000	100	·	1	2	1	6,000	6,000
Deferred revenues	103,158	100	:(+:	-	÷ 0.	(**)	103,158	58,558
Due to other funds (Note 6)	1,654,236	356,346	10,000	288,242	1	-	2,308,824	1,396,086
	2,133,410	381,450	234,540	1,774,355			4,523,755	2,738,291
		FUND B	ALANCES					
nvested in capital assets		857,253	-			(*)	857,253	833,264
nternally restricted		4,639,631	296,046	737,799	895,304	46,508	6,615,288	5,946,320
Inrestricted	-			:#5		2. 	200	
	A	5,496,884	296,046	737,799	895,304	46,508	7,472,541	6,779,584
	2,133,410	5,878,334	530,586	2,512,154	895,304	46.508	11,996,296	9.517.875

Commitments (Note 9)

On behalf of the Board, 2. Director Director

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STUDENTS' SOCIETY OF MCGILL UNIVERSITY STATEMENT OF OPERATIONS AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED MAY 31, 2017

	_	Capital	Awards of	Health and		University		
	Operating	Expenditures	Distinction	Dental Plan	Student Life	Centre	Total	Total
	Fund	Reserve Fund	Reserve Fund	Reserve Fund	Fund	Building Fund	2017	2016
	\$	\$	\$	\$	\$	\$	\$	\$
Revenues								
Student fees	1,763,847	41,798	-	3,461,944	-	275,771	5,543,360	5,153,678
Gerts Bar	405,778	-	-	-	-	-	405,778	368,901
Student run café	250,423	-	-	-	-	-	250,423	221,872
University centre building operations	325,872	-	-	-	-	-	325,872	229,268
General administration (Note 10)	94,743	-	-	-	-	-	94,743	92,734
Funding	378,108	-	-	-	-	-	378,108	313,330
Programming activities	259,492	-	-	-	-	-	259,492	276,260
Publications and communication	41,295	-	-	-	-	-	41,295	50,741
Services	763,043	-	-	-	-	-	763,043	900,699
Investment revenue	-	110,919	7,321	28,478	-	-	146,718	173,343
Gain (loss) on disposal of investments	-	101.592	-	-	-	-	101,592	(2,843)
Unrealized gain on investments	-	177,364	-	-	-	-	177,364	33,193
5	4,282,601	431,673	7,321	3,490,422	-	275,771	8,487,788	7,811,176
Expenses								
Gerts Bar	382,398		_	_	_	_	382.398	365.809
Student run café	329,585	-	_	-	_	_	329,585	342,668
University centre building operations	451,526		_	_	_	248.600	700.126	811.963
Student health plan premiums	-		_	3.666.996	_	210,000	3,666,996	3.141.793
General administration	915.344		_	5,000,770	_	_	915,344	1,058,863
Governances	337.614		_	_	_	_	337,614	350,070
Funding	156.918	-	_	-	90.660	_	247,578	281,516
Programming activities	263,357		_	-	-	_	263,357	315,310
Publications and communication	33,453		_	-	_	_	33,453	46,780
Services	503,176	-	_	-	190.374	_	693,550	891.000
Clubs - net gain	(37,688)		_	-	-	_	(37,688)	(69,038)
Amortization of capital assets	(37,000)	227.857	_	-	_	_	227,857	209,266
Investment management fees	_	26.661	_	-	_	_	26.661	24,155
Awards of distinction granted	_	-	8,000	_	_	_	8,000	8,000
, wards of distinction granted	3,335,683	254,518	8,000	3,666,996	281,034	248,600	7,794,831	7,778,155
Excess (deficiency) of revenues over expenses	946,918	177,155	(679)	(176,574)	(281,034)	27,171	692,957	33,021
Fund balances, beginning of year	-	4,864,891	296,725	914,373	684,258	19,337	6,779,584	6,746,563
Interfund transfers (Note 6)	(946,918)	454,838	-	-	492,080	-	-	-
Fund balances, end of year	-	5,496,884	296,046	737,799	895,304	46,508	7,472,541	6,779,584

STUDENTS' SOCIETY OF MCGILL UNIVERSITY STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MAY 31, 2017

	2017	2016
	\$	\$
Operating activities		
Excess of revenues over expenses	692,957	33,021
Items not requiring cash		
Amortization of capital assets	227,857	209,266
Loss (gain) on disposal of investments	(101,592)	2,843
Unrealized gain on investments	(177,364)	(33,193)
	641,858	211,937
Net change in non-cash items related to operating activities	934,797	(8,391)
	1,576,655	203,546
Investing activities		
Acquisition of capital assets	(251,846)	(281,989)
Acquisition of investments	(10,912,029)	(1,860,354)
Proceeds from disposition of investments	7,425,416	4,229,931
	(3,738,459)	2,087,588
Increase (decrease) in cash and cash equivalents	(2,161,804)	2,291,134
Cash and cash equivalents, beginning of year	2,959,384	668,250
Cash and cash equivalents, end of year	797,580	2,959,384

I. Nature of the organization

The Students' Society of McGill University ("SSMU") incorporated the Student Center of McGill University on August 19, 1992 under part III of the Companies Act (Québec). On June 1, 2007, the Student Center of McGill University / Centre étudiant de l'Université McGill merged with Students' Society of McGill University / Association étudiante de l'Université McGill. As a result, SSMU was renamed Students' Society of McGill University / Association étudiante de l'Université McGill.

SSMU is a not-for-profit organization dedicated to providing various services to McGill students.

2. Significant accounting policies

The financial statements were prepared in accordance with Canadian accounting standards for not-forprofit organizations in Part III of the CPA Canada Handbook – Accounting and include the following accounting policies:

Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for notfor-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known.

Fund accounting

The Operating Fund records unrestricted resources which are available for the general operations of SSMU. This fund also records restricted resources for activities for which no restricted fund has been established.

The Capital Expenditures Reserve Fund was established in 1985 for the purpose of defraying and recording the cost of certain significant capital expenditures. The capital of this fund is derived from transfers made from the Operating Fund as deemed necessary to ensure the maintenance of an appropriate capital asset base.

The Awards of Distinction Reserve Fund was established in 1990 for the purpose of generating revenue to provide for SSMU's awards of distinction.

The Health and Dental Plan Reserve Fund was established in 2007 to ensure steady health care costs for students. The surplus from the SSMU Health and Dental plan fees at the end of the fiscal year must be maintained in this fund.

2. Significant accounting policies (continued)

Fund accounting (continued)

The Student Life Fund was established in March 2010 for the purpose of enhancing student life on campus and to ensure that unused resources from other funds remain available for use in future years. The capital of the Student Life Fund is derived by unused resources from other funds, namely: Internal Fee Funded Funds, Fee Funded SSMU Services, Non-Fee Funded SSMU Services, Fee Funded Affiliated Student Associations and the Gerts Student Life Fund.

The University Centre Building Fund was established in October 2014 with the creation of the SSMU University Centre Building fee, in order to ensure any excess of funds from student fees are reserved and restricted for future lease payments.

Revenue recognition

SSMU follows the restricted fund method of accounting for contributions.

Unrestricted contributions are recognized as revenue in the Operating Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted contributions related to general operations are recognized as revenue in the Operating Fund in the year in which the related expenses are incurred.

Restricted contributions related to health and dental insurance premium are recognized as revenue in the Health and Dental Plan Reserve Fund over the period in which the related expenses are incurred.

All other restricted contributions are recognized as revenue in the appropriate restricted fund when received or when the amount to be received can be reasonably estimated or collection is reasonably assured.

Student fees, university centre building operations, general administration, funding, programming activities and services revenues are recognized by SSMU once the service is provided and collection is reasonably assured.

Gerts Bar and Student run café revenues are recognized by SSMU when the service or goods are provided and collection is reasonably assured.

Investment income earned on resources to be spent on restricted activities is recognized as revenue in the period in which it is earned in the appropriate restricted fund.

Deferred revenues include revenues received in advance for handbook advertising and sponsorship.

2. Significant accounting policies (continued)

Cash and cash equivalents

The SSMU's policy is to present bank balances under cash and cash equivalents, including bank overdrafts when bank balances that fluctuate frequently from being positive to overdrawn, and term deposits with a maturity period of three months or less from the date of acquisition.

Inventory

Inventory, consisting entirely of food, alcohol, material and supplies from Gerts is measured at the lower of cost and net realizable value. The cost is determined using the first-in, first-out method. Net realizable value is the estimated selling price in the ordinary course of business, less the costs of completion and costs necessary to make the sale. When the reversal of previously written down inventory is recognized, this reversal is recognized in the Statement of Operations.

The cost of inventory comprises all costs of purchase, cost of conversion and other costs incurred in bringing the inventory to its present location and condition. The costs of purchase comprise the purchase price, transport, handling and other costs directly attributable to the acquisition of inventory. Inventory consists solely of finished goods.

Capital assets

Capital assets are accounted for at cost. Amortization is calculated on their respective estimated useful lives using the straight-line method at the following rates and over the following period:

	Rates and period
	over the
Building improvements	lease term
Equipment	20%
Furniture and fixtures	20%
Computer equipment	20%
Computer software	50%

Impairment of long-lived assets

Capital assets subject to amortization are tested for recoverability whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. An impairment loss is recognized when the carrying amount of the asset exceeds the sum of the undiscounted cash flows resulting from its use and eventual disposition. The impairment loss is measured as the amount by which the carrying amount of the long-lived asset exceeds its fair value.

2. Significant accounting policies (continued)

Financial instruments

Measurement of financial instruments

SSMU initially measures its financial assets and financial liabilities at fair value, except for certain non-arm's length transactions.

SSMU subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in excess of revenues over expenses.

Financial assets measured at amortized cost include cash and cash equivalents, term deposits, accounts receivable, interest receivable, due from SSMU Daycare Centre Inc. and due from other funds.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, bursaries payable, miscellaneous awards payable, due to SSMU Daycare Centre Inc. and due to other funds.

Financial assets measured at fair value include shares in public corporations.

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of possible impairment. SSMU determines whether a significant adverse change has occurred in the expected timing or amount of future cash flows from the financial asset. If this is the case, the carrying amount of the asset is reduced directly to the higher of the present value of the cash flows expected to be generated by holding the asset, and the amount that could be realized by selling the asset at the balance sheet date. The amount of the write-down is recognized in the Statement of Operations. The previously recognized impairment loss may be reversed to the extent of the improvement, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the Statement of Operations.

Contributed services

Volunteers contribute many hours per year to SSMU to ensure service delivery. Due to the difficulty of determining the fair value of contributed services, they are not recognized in the financial statements.

3. Cash and cash equivalents

The total cash balance as at May 31, 2017 includes \$355,392 (2016, \$364,348) of cash restricted for the use of the SSMU's various internal clubs.

4. Accounts receivable

Accounts receivable include amounts due from SSMU Daycare Centre Inc. of \$Nil (2016, \$1,993) which are unsecured, have no terms of repayment and are non-interest bearing.

5. Investments

	2017	2016
	\$	\$
Operating Fund		
Cashable guaranteed investment certificate at a rate of 1.10%, maturing October 2017	184,100	-
Cashable guaranteed investment certificate at a rate of 1.10%, maturing March 2018	1,000,000	-
	1,184,100	-
	2017	2016
	\$	\$
Capital Expenditures Reserve Fund		
Shares in public corporations	1,504,914	1,129,783
Corporate bonds	1,674,187	1,614,808
Cashable guaranteed investment certificate at a rate of 1.10%,		
maturing October 2017	440,375	-
	3,619,476	2,744,591

As at May 31, 2017, the redeemable corporate bonds had a fixed weighted average interest rate of 4.58% (2016, 5.38%). These bonds mature at various dates starting in 2017 and ending in 2027.

	2017	2016
	\$	\$
Awards of Distinction Reserve Fund		
Cashable guaranteed investment certificates at a rate of 1% and maturing February 2018 (2016 - rate of 1.35%, matured		
December 2016)	8,891	3,261
Cashable guaranteed investment certificates at a rate of 1% and		
maturing February 2018	520,000	-
Non-redeemable guaranteed investment certificates at a rate of		
2.05%, matured December 2016	-	515,000
	528,89 I	518,261
	2017	2016
	\$	\$
Health and Dental Plan Reserve Fund		
Non-redeemable guaranteed investment certificates at a rate of		
1.75%, matured December 2016	-	800,000
Cashable guaranteed investment certificates at a rate of 1.10%		
and maturing October 2017	I,680,954	-
Cashable guaranteed investment certificates at a rate of 1.10%		
and maturing March 2018	815,000	-
	2,495,954	800,000

6. Due to/from other funds

Any variance between actual and budgeted net results in the Operating Fund from Funding Committee, the Services, the Clubs and the Affiliate Student Associations is transferred to/from the Student Life Fund, after fulfilling the requirement of the Capital Expenditures Reserve Fund, at the end of the fiscal year.

Included in the excess of revenues over expenses of \$946,918 in the Operating Fund is a transfer of the Student Life Fund's total expenses amounting to \$281,034 to the Operating Fund's revenues.

As at May 31, 2017, an amount of \$492,080 (2016, \$412,589) was transferred from the Operating Fund to the Student Life Fund, while \$454,838 was transferred to the Capital Expenditures Reserve Fund in anticipation of the oncoming business interruption.

The due to/from other funds have no specific terms of repayment, are unsecured and non-interest bearing.

	Cost \$	Accumulated amortization \$	2017 Net book value \$	2016 Net book value \$
Building improvements	800,235	287,134	513,101	477,634
Equipment	672,355	411,617	260,738	222,569
Furniture and fixtures	151,332	109,802	41,530	59,668
Computer equipment	154,961	123,341	31,620	37,991
Computer software	144,796	134,532	10,264	35,402
	١,923,679	1,066,426	857,253	833,264

7. Capital assets

	2017 \$	2016 \$
Student health insurance premiums	1,486,113	769,084
Accruals and other payables	325,081	256,059
Government remittances	30,207	27,964
Due to SSMU Daycare Centre Inc.	39,832	
	1,881,233	1,053,107

8. Accounts payable and accrued liabilities

Accounts payable to SSMU Daycare Centre Inc. are unsecured, have no fixed terms of repayment and are non-interest bearing.

9. Commitments

The commitments of SSMU under lease agreements aggregate to approximately \$1,089,210. This includes an equipment lease and a property lease. Under the property lease agreement, SSMU will have to assume part of the energy costs. For the year ending May 31, 2018, the contribution to energy costs is \$106,812. The contribution to the energy costs will increase on an annual basis by the Energy Price Index (EPI) to a maximum of 8%. The minimum annual payments over the next four years, including the minimum energy contribution, are approximately as follows:

	\$
2010	2/5 044
2018	265,944
2019	270,944
2020	275,944
2021	276,378

10. Related party transactions

Included in General administration are administrative revenues received from SSMU Daycare Centre Inc., a daycare under control of SSMU, totalling \$6,000 (2016, \$6,000). These transactions were concluded in the normal course of business and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

II. Financial instruments

Risks and concentration

SSMU is exposed to various risks through its financial instruments, without being exposed to concentrations of risk. The following analysis provides a measure of SSMU's risk exposure at the statement of financial position date of May 31, 2017.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. SSMU's main credit risks relate to its accounts receivable. SSMU provides credit to its clients in the normal course of its operations.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. SSMU is exposed to this risk mainly in respect of accounts payable and accrued liabilities, bursaries payable and miscellaneous awards payable.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. SSMU is mainly exposed to interest rate risk and other price risk.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. SSMU is exposed to interest rate risk on its fixed-interest rate financial instruments. The fixed-rate investment certificates subject SSMU to a fair value risk.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instruments or its issuer, or factors affecting all similar financial instruments traded in the market. SSMU is exposed to other price risk through its investments in shares quoted in an active market.

I2. Budgeted figures

All budgeted figures have been provided by management and have not been audited or reviewed.

13. Comparative figures

Certain figures for 2016 have been reclassified to conform to the presentation adopted in 2017.

STUDENTS' SOCIETY OF MCGILL UNIVERSITY SUPPLEMENTARY INFORMATION FOR THE YEAR ENDED MAY 31, 2017

Appendix A

Statements of Operations Compared to Budget - Operating Fund

		2017	2016		
		Budget (unaudited -		Budget (unaudited -	
	Actual	see Note 12)	Actual	see Note 12)	
	\$	\$	\$	\$	
Revenues					
Student fees	1,763,847	1,746,152	1,724,096	1,728,871	
Gerts Bar	405,778	366,552	368,901	371,809	
Student run café	250,423	160,391	221,872	220,700	
University centre building	,		-		
operations	325,872	229,400	229,268	242,692	
General administration	94,743	82,921	92,734	90,145	
Funding	378,108	266,186	313,330	373,283	
Programming activities	259,492	210,693	276,260	249,501	
Publications and	,				
communication	41,295	59,000	50,741	53,415	
Services	763,043	546,514	900,699	751,477	
	4,282,601	3,667,809	4,177,901	4,081,893	
Expenses					
Gerts Bar	382,398	315,710	365,809	355,108	
Student run café	329,585	260,419	342,668	350,047	
University centre building	,	,	,		
operations	451,526	415,568	568,363	600,518	
General administration	915,344	1,427,880	1,058,863	1,396,818	
Governances	337,614	124,139	350,070	42,269	
Funding	156,918	266,186	222,670	373,283	
Programming activities	263,357	189,893	315,310	249,236	
Publications and			,	,	
communication	33,453	20,000	46,780	41,367	
Services	503,176	548,014	679,179	756,441	
Clubs - net (gain) loss	(37,688)	-,	(69,038)	46,806	
	3,335,683	3,567,809	3,880,674	4,211,893	

STUDENTS' SOCIETY OF MCGILL UNIVERSITY SUPPLEMENTARY INFORMATION FOR THE YEAR ENDED MAY 31, 2017

Appendix A (continued)

Statements of Operations Compared to Budget - Operating Fund

		2017		2016
	Actual \$	Budget (unaudited - see Note 12) \$	Actual \$	Budget (unaudited - see Note 12) \$
Excess (deficiency) of revenues				
over expenses				
Student fees	1,763,847	1,746,152	1,724,096	1,728,871
Gerts Bar	23,380	50,842	3,092	16,701
Student run café	(79,162)	(100,028)	(120,796)	(129,347)
University centre building				
operations	(125,654)	(186,168)	(339,095)	(357,826)
General administration	(820,601)	(1,344,959)	(966,129)	(1,306,673)
Governances	(337,614)	(124,139)	(350,070)	(42,269)
Funding	221,190	-	90,660	-
Programming activities	(3,865)	20,800	(39,050)	265
Publications and				
communication	7,842	39,000	3,961	12,048
Services	259,867	(1,500)	221,520	(4,964)
Clubs - net gain (loss)	37,688	-	69,038	(46,806)
	946,918	100,000	297,227	(130,000)