SSMU Budget Summary 2021-2022



Introduction

The 2021/2022 budget was drafted in collaboration with the General Manager, VP Finance, SSMU Accounting Team, and the Officers of each department.

In the drafting of this budget, there were many different, somewhat extenuating, circumstances to consider for the 2021/2022 fiscal year. The obvious consideration was whether or not to approach it as if everything were to be fully online again for the next school year. While it is entirely possible that the COVID-19 pandemic will still be in full force come Fall 2021, the team decided to align with McGill's announcement of in-person classes and budget accordingly. This means that operations such as Gerts were budgeted to function (somewhat) normally and that there will be expenses/revenues associated with the re-opening. With that being noted, if circumstances are still not in our favour come October, the budget revision will be able to accommodate any necessary changes like it did this year.

This budget used the Zero-Based budgeting technique and was drafted throughout the Winter semester. The budget process this year took a highly collaborative approach in which Department Officers drafted the initial budgets for their respective departments before submitting them for review. This allowed Officers to justify the expenses for their department and add necessary changes for the new fiscal year. After these departmental budgets were drafted, they were then reviewed, approved, and compiled by the Finance Team before being brought to the relevant bodies for further approval.

Fee revenues for the upcoming fiscal year (including the base fee) were calculated at 90% of the actuals from this year, projecting a 10% decrease in enrollment at McGill. While a decrease of this magnitude is *highly* unlikely, this more conservative estimate avoids the risks of overly optimistic budgeting.



2021/2022 Budget Summarized

SSMU General Operations

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|-------|---|----------------|----------------|-------------------|
| 3000 | Non-Allocated Student Fees | 2,410,000.00 | 153,700.00 | 2,256,300.00 |
| 1031 | Events | 130,120.00 | 198,677.68 | (68,557.68) |
| 1210 | Security | N/A | 59,219.96 | (59,219.96) |
| 1599 | Gerts | 370,761.96 | 329,463.55 | 41,298.41 |
| 2000 | IT | N/A | 137,268.40 | (137,268.40) |
| 2022 | University Center | 34,500.00 | 272,398.59 | (237,898.59) |
| 3021 | General Administration | 96,000.00 | 630,547.24 | (534,547.24) |
| 3022 | Human Resources | N/A | 213,291.65 | (213,291.65) |
| 3023 | Accounting | N/A | 419,768.37 | (419,768.37) |
| 3024 | Governance | N/A | 177,397.06 | (177,397.06) |
| 4019 | Communications | 240.00 | 207,553.08 | (207,313.08) |
| 3084 | Mini Courses | 92,530.00 | 75,002.60 | 17,527.40 |
| 5084 | Sponsorship | 62,400.00 | 56,403.75 | 5,996.25 |
| 3501 | 3501 Peel | 180,000.00 | 133,520.00 | 46,480.00 |
| 3471 | 3471 Peel (Midnight Kitchen) | N/A | N/A | 0.00 |
| 2075 | 2075 Robert Bourassa (Service Space) | N/A | N/A | 0.00 |
| 2680 | 680 Sherbrooke W. (Service Space) | N/A | N/A | 0.00 |
| Total | | \$3,376,551.96 | \$3,064,221.93 | \$312,340.03 |



Executive & Governance Budgets

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|-------|-------------------------------|---------|------------|-------------------|
| 4010 | President (Admin) | N/A | 49,695.27 | (49,695.27) |
| 4015 | VP Finance (Admin) | N/A | 59,021.48 | (59,021.48) |
| 4018 | VP Internal Affairs (Admin) | N/A | 46,329.69 | (46,329.69) |
| 4025 | VP Student Life (Admin) | N/A | 55,943.48 | (55,943.48) |
| 4091 | VP University Affairs (Admin) | N/A | 68,958.27 | (68,958.27) |
| 4037 | VP External Affairs (Admin) | N/A | 67,207.83 | (67,207.83) |
| 4039 | Campaigns | N/A | 10,000.00 | (10,000.00) |
| 4057 | Elections | N/A | 3,330.90 | (3,330.90) |
| 4085 | Community Relations | N/A | 14,828.72 | (14,828.72) |
| 4082 | Council & Committees | N/A | 0.00 | 0.00 |
| 4083 | Executive Committees | N/A | 0.00 | 0.00 |
| 4084 | General Assembly | N/A | 0.00 | 0.00 |
| Total | | \$0.00 | 375,315.64 | (\$375,315.64) |



Events & Other

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|-------|-----------------------|--------------|--------------|-------------------|
| 5079 | Grad Frosh | 35,000.00 | 35,000.00 | 0.00 |
| 5085 | Faculty Olympics | 67,000.00 | 67,000.00 | 0.00 |
| 5087 | Affaires Francophones | N/A | 4,278.50 | (4,278.50) |
| 5528 | Awards Banquet | N/A | \$5,000 | (5,000.00) |
| 5559 | Four Floors | 15,000.00 | 15,000.00 | 0.00 |
| 6036 | Student Handbook | 43,726.58 | 14,294.18 | 29,432.40 |
| Total | | \$160,726.58 | \$140,572.68 | \$20,153.90 |

Operating Totals

| Revenue | Expenses | Surplus (Deficit) |
|--------------|--------------|-------------------|
| 3,426,549.72 | 3,420,163.48 | \$6,386.24 |

$Funds \ * Partially \ distributed \ by \ the \ Funding \ Committee$

| # | Department | Fee Full-Time | Fee Part-Time | Estimated Revenue | Estimated Expenses | Surplus (Deficit) |
|-------|--|------------------|------------------|----------------------|-----------------------|----------------------|
| 9052 | First Year Fee* | 0.50 | 0.50 | 18,500.00 | 18,500.00 | 0.00 |
| 9061 | Equity Fee* | 1.00 | 1.00 | 37,000.00 | 37,000.00 | 0.00 |
| 9062 | Campus Life Fee* | 2.00 | 1.00 | 75,000.00 | 75,000.00 | 0.00 |
| 9063 | Space Fee* | 1.00 | 1.00 | 37,000.00 | 37,000.00 | 0.00 |
| 9064 | Anti-Violence | 0.45 | 0.45 | 17,000.00 | 17,000.00 | 0.00 |
| 9065 | Environment Fee* | 1.25 | 1.25 | 46,500.00 | 46,500.00 | 0.00 |
| 9066 | Ambassador Fee* | 2.00 | 2.00 | 73,500.00 | 73,500.00 | 0.00 |
| 9067 | Community Engagement (Charity) Fee* | 0.72 | 0.72 | 26,500.00 | 26,500.00 | 0.00 |
| 9068 | Indigenous Equity Fee | 1.50 | 1.50 | 63,000.00 | 63,000.00 | 0.00 |
| 9161 | Mental Health Fee* | 0.40 | 0.40 | 16,700.00 | 16,700.00 | 0.00 |
| Total | Total | | | \$410,700.00 | \$410,700.00 | \$0.00 |

Clubs

*Partially distributed by the Funding Committee

| # | Department | Fee Full-Time | Fee Part-Time | Estimated Revenue | Estimated Expenses | Surplus (Deficit) |
|-------|-------------------|------------------|------------------|----------------------|-----------------------|----------------------|
| 8055 | Club Fee | 3.57 | 3.57 | 131,000.00 | N/A | 131,000.00 |
| 8056 | Club Admin & Fund | N/A | N/A | N/A | 131,000.00 | (131,000.00) |
| Total | | | | | | \$0.00 |

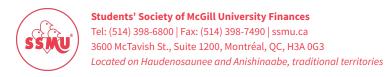
Committees & Departments

*Committee deficit covered by a fund (see above).

| # | Department | Expected Revenue | Expected Expenses | Surplus (Deficit) |
|-------|-------------------------------|---------------------|-------------------|-------------------|
| 4052 | First Year Affairs Committee* | 0.00 | 0.00 | 0.00 |
| 4060 | Equity Committee* | 0.00 | 0.00 | 0.00 |
| 4061 | Mental Health Committee* | 0.00 | 0.00 | 0.00 |
| 4064 | Anti Violence Committee* | 0.00 | 0.00 | 0.00 |
| 4065 | Sustainability Committee* | 0.00 | 0.00 | 0.00 |
| 4082 | Indigenous Affairs Committee* | 0.00 | 0.00 | 0.00 |
| 40xx | Black Affairs Committee | 0.00 | 0.00 | 0.00 |
| 40xx | Gender & Sexuality Committee | 0.00 | 0.00 | 0.00 |
| Total | | 0.00 | 0.00 | \$0.00 |

Services

| # | Department | Estimated Revenue | Estimated Expenses | Surplus (Deficit) |
|------|------------------------|----------------------|-----------------------|-------------------|
| 7010 | TVM Student Television | 55,000.00 | 55,000.00 | 0.00 |
| 7015 | M-SERT | 62,600.00 | 62,600.00 | 0.00 |
| 7020 | Midnight Kitchen | 123,000.00 | 123,000.00 | 0.00 |
| 7027 | Peer Support Center | 23,100.00 | 23,100.00 | 0.00 |
| 7030 | Drive Safe | 25,000.00 | 25,000.00 | 0.00 |
| 7033 | SACOMSS | 74,000.00 | 74,000.00 | 0.00 |



| Total | Total | | 564,600.00 | \$0.00 |
|-------|------------------------------|-----------|------------|--------|
| 8003 | NUS (Nursing) | 24,100.00 | 24,100.00 | 0.00 |
| 8002 | SWSA (Social Work) | 900.00 | 900.00 | 0.00 |
| 8001 | POTUS (PTOT) | 3,800.00 | 3,800.00 | 0.00 |
| 70xx | Muslim Student Association | 36,000.00 | 36,000.00 | 0.00 |
| 7095 | EDRSC | 33,100.00 | 33,100.00 | 0.00 |
| 7090 | Flat Bike Collective | 0.00 | 0.00 | 0.00 |
| 7075 | Arab Students' Network | 18,400.00 | 18,400.00 | 0.00 |
| 7074 | Black Students' Network | 36,500.00 | 36,500.00 | 0.00 |
| 7060 | Musicians Collective | 3,700.00 | 3,700.00 | 0.00 |
| 7051 | Plate Club | 5,200.00 | 5,200.00 | 0.00 |
| 7050 | Walk Safe | 5,000.00 | 5,000.00 | 0.00 |
| 7040 | Union for Gender Empowerment | 27,600.00 | 27,600.00 | 0.00 |
| 7035 | Nightline | 22,100.00 | 22,100.00 | 0.00 |
| 7034 | Queer McGill | 40,500.00 | 40,500.00 | 0.00 |



SSMU General Operations

Non-Allocated Student Fees (3000)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|----------------------------|--------------|------------|-------------------|
| 3000 | Non-Allocated Student Fees | 2,410,000.00 | 153,700.00 | 2,256,300.00 |

Non-Allocated Student Fees (Base-Membership Fee) is SSMU's main source of revenue and provides the financial foundations for our operations. Expenses in this department include \$50,000.00 set aside for the CERF and \$103,700.00 reserved for fixed asset purchases.

Events (1031)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|------------|------------|------------|-------------------|
| 1031 | Events | 130,120.00 | 198,677.68 | (68,557.68) |

The Events department generates revenues through space rentals, equipment rentals, and food & catering services. The expenses are mainly the Operation Team's salaries and some materials and supplies.

Security (1210)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|------------|---------|-----------|-------------------|
| 1210 | Security | N/A | 59,219.96 | (59,219.96) |

Security for SSMU's buildings

Gerts (1599)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|------------|------------|------------|-------------------|
| 1599 | Gerts | 370,761.96 | 329,463.55 | 41,298.41 |

Gerts is planned to open next year as a cafe during the day and a bar in the evenings. The main expenses in this department are materials/inventory for sale and the Gerts Bar Manager. The expected revenue is based on previous years' numbers and calculations assuming the sale of inventory.

IT (2000)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|------------|---------|------------|-------------------|
| 2000 | IT | N/A | 137,268.40 | (137,268.40) |

The IT department includes the salary of SSMU's Systems Admin and software expenses.

University Center (2022)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|-------------------|-----------|------------|-------------------|
| 2022 | University Center | 34,500.00 | 272,398.59 | (237,898.59) |

Non-Allocated Student Fees (Base-Membership Fee) is SSMU's main source of revenue and provides the financial foundations for our operations. Expenses in this department include \$50,000.00 set aside for the CERF and \$103,700.00 reserved for fixed asset purchases.

General Administration (3021)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|------------------------|-----------|------------|-------------------|
| 3021 | General Administration | 96,000.00 | 630,547.24 | (534,547.24) |

General Administration is SSMU's largest department. The revenues in this department come from administrative fees for the H&D fund and admin fees for the daycare. Expenses include professional fees, permit fees, insurance, GM and GM Assistant salaries, contractual services (ie. auditors), and any other administrative expenses for the Society.

Human Resources (3022)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|-----------------|---------|------------|-------------------|
| 3022 | Human Resources | N/A | 213,291.65 | (213,291.65) |

The expenses for the Human Resources department are primarily salaries of the HR Team.

Accounting (3023)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|------------|---------|------------|-------------------|
| 3023 | Accounting | N/A | 419,768.37 | (419,768.37) |

The expenses for the Accounting department are primarily the salaries of the Accounting Team.

Governance (3024)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|------------|---------|------------|-------------------|
| 3024 | Governance | N/A | 177,397.06 | (177,397.06) |

The expenses for the Governance department are primarily the salaries of the Governance Team as well as some professional fees. These professional fees can be used for things such as legal review of governance documentation.

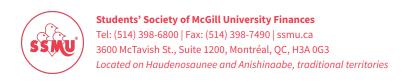
Communications (4019)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|----------------|---------|------------|-------------------|
| 4019 | Communications | 240.00 | 207,553.08 | (207,313.08) |

The expenses for the Communications department are primarily the salaries of the Communications Team. There are budgeted expenses for professional fees, such as translation services, as well as materials and supplies for communication and publicity purposes.

Mini-Courses (3084)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|--------------|-----------|-----------|-------------------|
| 3084 | Mini-Courses | 92,530.00 | 75,002.60 | 17,527.40 |



As of now, the revenues for Mini Courses include course registrations as well as the SSMU Academic Support Services fee which was levied to support services such as this. Expenses include one salary and the contractual services for Mini-Course instructors.

Sponsorship (5084)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|-------------|-----------|-----------|-------------------|
| 5084 | Sponsorship | 62,400.00 | 56,403.75 | 5,403.75 |

The Sponsorship department contains a full-time employee in charge of coordinating sponsorships for the Society. The main expenses in this department are advertising & promotion and salaries. Revenues in this department come from sponsorships.

3501 Peel (3501)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|------------|------------|------------|-------------------|
| 3501 | 3501 Peel | 180,000.00 | 133,520.00 | 46,480.00 |

As of right now, SSMU has outsourced its efforts to find tenants for 3501. Based on space rental estimates and research into rental prices in the surrounding area, we are estimating a revenue of \$180,000.00 for the 2022 fiscal year while leaving some room for revisions in October. The expenses for this department are mortgage payments and maintenance costs of the building. Payments for our loan from RBC come out of the CERF.

President (4010)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|-------------------|---------|-----------|-------------------|
| 4010 | President (Admin) | N/A | 49,695.27 | (49,695.27) |

This department includes the President's salary, President casual staff salaries, and discretionary funding for food and travel expenses. There are no substantial changes in this budget relative to previous years besides a slight increase in salaries to accommodate inflation.

VP Finance (4015)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|--------------------|---------|-----------|-------------------|
| 4015 | VP Finance (Admin) | N/A | 59,021.48 | (59,021.48) |

This department includes the VP Finances's salary, Finance casual staff salaries, and discretionary funding for food and travel expenses. There are no substantial changes in this budget relative to previous years besides a slight increase in salaries to accommodate inflation.

VP Internal (4018)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|-----------------------------|---------|-----------|-------------------|
| 4018 | VP Internal Affairs (Admin) | N/A | 46,329.69 | (46,329.69) |

This department includes the VP Internal's salary, Internal casual staff salaries, and discretionary funding for food and travel expenses. The casual salary budget for the VP Internal was decreased because a number of the casual staff are now being booked in alternate departments.

VP Student Life (4025)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|-------------------------|---------|-----------|-------------------|
| 4025 | VP Student Life (Admin) | N/A | 55,943.48 | (55,943.48) |

This department includes the VP Student Life's salary, Student Life casual staff salaries, and discretionary funding for food and travel expenses. There are no substantial changes in this budget relative to previous years besides a slight increase in salaries to accommodate inflation.

VP University Affairs (4091)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|-------------------------------|---------|-----------|-------------------|
| 4091 | VP University Affairs (Admin) | N/A | 68,958.27 | (68,958.27) |

This department includes the VP UA's salary, UA casual staff salaries, and discretionary funding for food and travel expenses. The casual salary budget for the VP UA was increased to accommodate the casual salary of the new Gender & Sexuality Commissioner for the 2022 fiscal year.

VP External (4037)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|-----------------------------|---------|-----------|-------------------|
| 4037 | VP External Affairs (Admin) | N/A | 67,207.83 | (67,207.83) |

This department includes the VP External's salary, External casual staff salaries, and discretionary funding for food and travel expenses. The casual salary budget for the VP External was increased to accommodate the casual salary of the new Black Affairs Commissioner for the 2022 fiscal year.

Campaigns (4039)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|------------|---------|-----------|-------------------|
| 4039 | Campaigns | N/A | 10,000.00 | (10,000.00) |

The Campaigns department has allotted \$10,000 to use towards SSMU political campaigns, at the discretion of the VP External and Campaigns Coordinators.

Elections (4057)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|------------|---------|----------|-------------------|
| 4057 | Elections | N/A | 3,330.90 | (3,330.90) |

The Elections department expenses include all expenses related to Election Campaigns and Referenda.



Community Relations (4085)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|---------------------|---------|-----------|-------------------|
| 4085 | Community Relations | N/A | 14,828.72 | (14,828.72) |

The Community Relations budget accommodates all expenses involved in community relations at the discretion of the VP External and relevant Commissioners.

SSPN Events

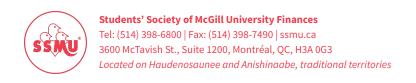
| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|------------------|-----------|-----------|-------------------|
| 5079 | Grad Frosh | 35,000.00 | 35,000.00 | 0.00 |
| 5085 | Faculty Olympics | 67,000.00 | 67,000.00 | 0.00 |
| 5559 | Four Floors | 15,000.00 | 15,000.00 | 0.00 |

All events held by SSPN generate the entirety of their revenues from ticket sales and sponsorships. Expenses are the costs of hosting the events. A more in-depth budget is drafted with the VP Internal and VP Finances in preparation for the event.

Awards Banquet (5528)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|----------------|---------|----------|-------------------|
| 5528 | Awards Banquet | N/A | \$5,000 | (5,000.00) |

\$5000 is allocated to fund the costs of hosting the annual SSMU Awards Banquet at the end of the year.



Student Handbook (6038)

| # | Department | Revenue | Expenses | Surplus (Deficit) |
|------|------------------|-----------|-----------|-------------------|
| 6036 | Student Handbook | 43,726.58 | 14,294.18 | 29,432.40 |

The Student Handbook department generates revenue from advertising in the annual SSMU Student Handbook. The expenses are the costs of creating the handbook including staff, printing, and graphics.